

Connecting with the Community

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Robert A. Montagnese President

From the President...

In December 2006, Licking Memorial Health Systems (LMHS) said good-bye to a great leader as Bill Andrews, President for the past 20 years, retired. I am pleased to take on the new responsibility as President as a natural progression of my 13 years in LMHS senior management. We are looking forward to providing quality care and maintaining patient safety practices with an outstanding team – the board of directors, physicians, dedicated staff, volunteers and TWIGS – who contribute to our mission of "Improving the Health of the Community."

In January 2007, Licking Memorial Hospital (LMH) celebrated 109 years of caring for Licking County. We are proud to have touched many lives in the community through prevention and education programs and quality patient care. Licking Memorial is a strong and vibrant health care provider committed to offering state-of-the-art technology to the community. Our outstanding patient safety efforts are not commonly found in most community hospitals. This 2006 Annual Report to the community highlights accomplishments for the past year.

LMH was named as one of the nation's 100 Top Hospitals® for a seventh year in 2006! LMH was one of only three hospitals in central Ohio to make the list and one of 16 in the entire state to earn the distinction. Nationally, only eleven hospitals out of more than 6,000 have received this prestigious award more times than Licking Memorial.

The new Pavilion will open in the fall of 2007, providing the latest technology and new Emergency and Surgery Departments. Additionally, the Hospital will receive a new look in 2007 to complement the new Pavilion. A new physician practice will open in the north end of Newark expanding our services to the present physician office locations in Granville, Hanover, Heath, Hebron, Johnstown, Newark, Pataskala and Utica. Our goal is to offer high-quality health care to the citizens of Licking County in convenient locations.

Thank you for helping us celebrate 109 years of caring. We are proud to be your community health system and are looking forward to expanding our tradition of excellent service to Licking County in the future.

Robert A. Montagnese

Nobel C. Wontyness

President

Board of Directors ...

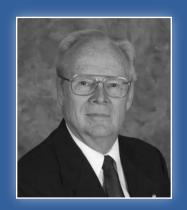
The Boards of Direc □

and following all aspects of our health care delivery. In addition to the mission of "improving the health of the community" and service as a not-for-profit health care provider, LMHS has become an important economic presence in Licking County. It provides employment to more than 1,400 individuals.

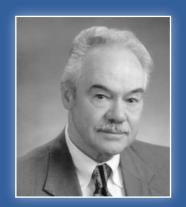
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2006 Licking Memorial Health Systems Board of Directors



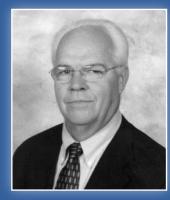
Glenn F. Abel Chairman



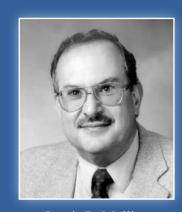
Walter C. Gemmell



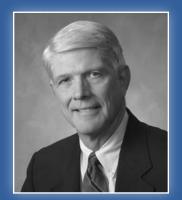
John F. Hinderer



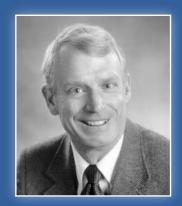
William N. Mann



Lewis R. Mollica



P. David Shull



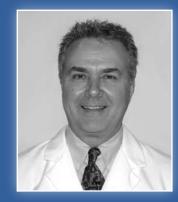
Gordon D. Wilken



Judith B. Pierce Ex Officio



Robert A. Montagnese Ex Officio



Gerald R. Ehrsam, M.D. Physician Advisor

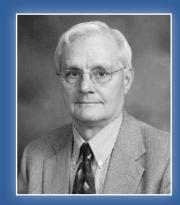
2006 Licking Memorial Hospital Board of Directors



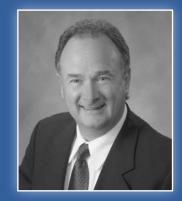
Judith B. Pierce Chairman



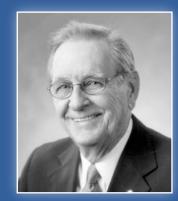
Gus A. Andrews



Gene Branstool



Michael D. Cantlin



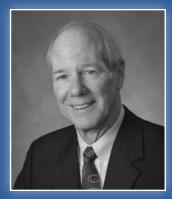
Jack E. Crockford



Linda K. Dalgarn



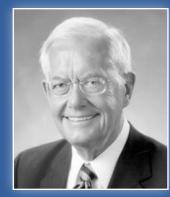
Patrick D. Guanciale



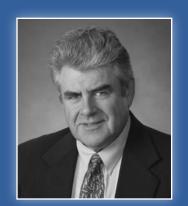
Patrick M. Jeffries



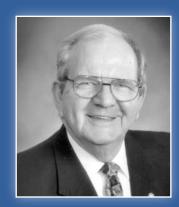
Bonnie L. Manning



Robert H. McGaughy



Thomas A. Mullady



Richard P. Reed



F. Jennifer Utrevis



Joseph E. Fondriest, M.D. Chief of Staff Ex Officio



Robert A. Montagnese Ex Officio



Sharing ...

Licking Memorial Health Systems (LMHS) lives up to its mission "to improve the health of the community" by sponsoring events and making donations such as used vehicles to other organizations. Some sponsorships include school sports teams and other youth activities to promote healthy lifestyles.

Classes are offered to the community at the Hospital throughout the year to educate people about prevention, early detection, $s \sqcap$

event. During 2006, many speakers provided information to area groups through the Development Council's Speakers Bureau. A wide variety of topics and speakers are available to the community by contacting Public Relations at (740) 348-1572.

LMHS participated in health fairs throughout Licking County in 2006, offering various health screenings and health information. Monthly screenings are also available through the Licking Memorial Mall Walker Program offered at the Indian Mound Mall.

The physicians of the Licking Memorial Health Professionals (LMHP) participate in many community activities and actively participate in the Speakers Bureau sponsored by the Licking Memorial Development Council. The LMHP physicians provided medical oversight for the 2006 Babe Ruth World Series. In addition, the LMHP physicians provide physicals for children attending Camp O'Bannon and high school athletes.

The annual Women's Health Expo held at The Reese Center on the campus of Central Ohio Technical College in Newark on September 5, 2006, was a huge success with over 1,200 people attending. More than sixty exhibitors were available to encourage healthier lifestyles through increased awareness.

Another annual program promoting women's heart health and the "Red Dress" symbol is held at Licking Memorial Hospital in February and is always quite popular in the community. It issues a red alert that heart disease is the number one killer of women and an urgent reminder to every woman to care for her heart.

The Community Connection, a monthly publication sent to 51,000 homes in Licking County, provides health information with LMHS news. It also includes a quality report card to the community comparing Licking Memorial data to other established benchmarks on various diseases and topics. Please contact the Public Relations Department at (740) 348-1572 to receive future mailings.

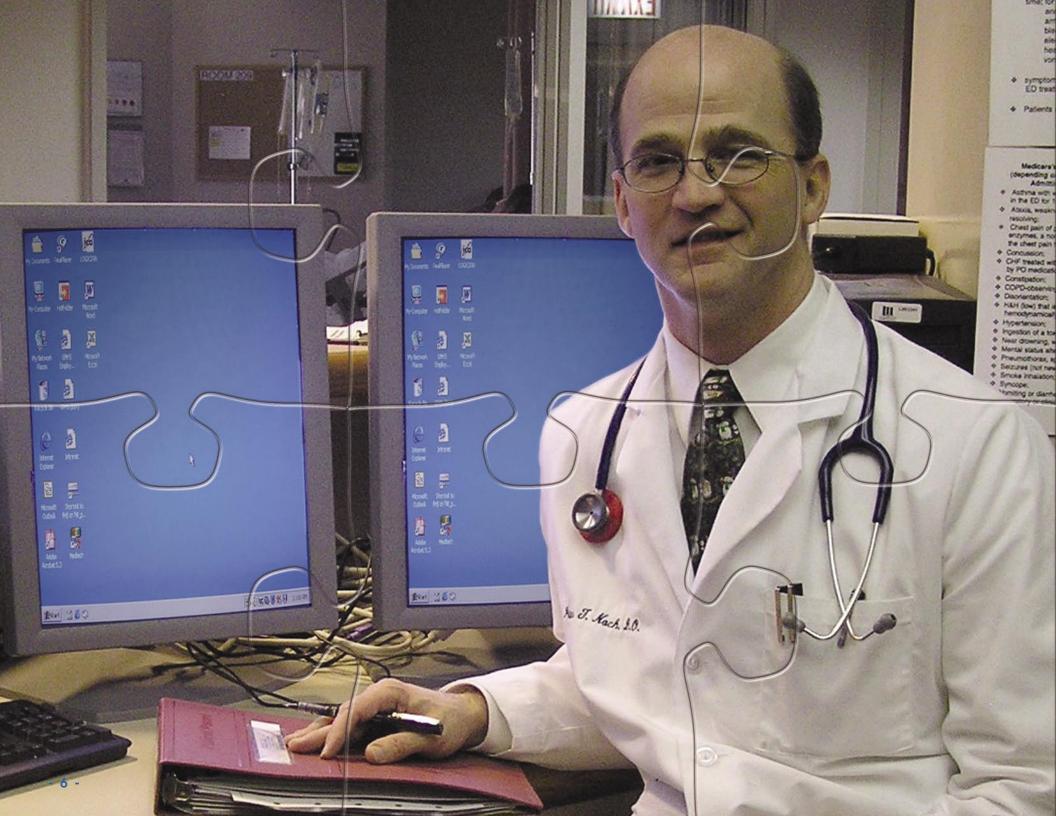
Licking Memorial Health Systems made a \$300,000 investment in the health of the community by purchasing or upgrading Medtronic LIFEPAK® 12-lead defibrillator/EKG monitors for 18 Licking County emergency medical departments. The new equipment networks all of the emergency medical departments under a single system for recording and transmitting patient data to the Hospital. All 39 squads in Licking County were equipped with cell phones and cables for transmission of EKG results to the Medtronic LIFENET® RS Receiving Station that was installed in the LMH Emergency Department to receive the EKG data. Through this system, treatment decisions for patients can begin well before their arrival in the LMH Emergency Department.













Licking Memorial Hospital (LMH) made great progress in facility enhancements during 2006 with a major renovation of the 4-North and 5-South nursing units to keep up with today's progressive health care environment. The renovated areas will continue to offer private rooms with new furniture and décor.

New beds were purchased for the Intensive Care and Critical Care Units in 2006. These new beds improve patient comfort and access for the staff with increased patient safety features. The birthing room beds in Labor and Delivery were also replaced with new ones that have increased patient safety features and provide inflatable lumbar support to help mothers who experience back labor.

A new bedside medication verification system was finalized in 2006 and installed in early 2007. This new system interacts with the electronic medical record providing a safer medication administration system.

The Hospitalist staff expanded with the inclusion of Pediatric Hospitalists. The Licking Memorial Hospitalists partner with physicians on the Medical Staff to provide care for both adult and pediatric patients in the Hospital to provide more comprehensive care for both our office and hospitalized patients. Hospitalists are internists who specialize in caring for acutely ill hospitalized patients, and they are stationed at LMH so they can respond to patient needs rapidly. Numerous studies have demonstrated that the Hospitalist model of providing patient care is safer and more effective than the traditional model, and our 24 hour, seven days a week coverage allows for uninterrupted care.

The psychiatric services offered by the Licking Memorial Health Professionals expanded to the Pataskala Health Campus during 2006. The Pataskala office psychiatrist provides outpatient psychiatric care for adults beginning at the age of 18 years old.

The LMH Gift Shop operated by TWIGS 8 received a complete makeover in 2006. The renovation, which included new lighting, shelving and merchandising techniques, allowed the Gift Shop to add new products and services in addition to the standby items that patients and visitors often request.







Licking Memorial Hospital earned numerous accreditations and designations in 2006, including ISO recertification and JCAHO reaccreditation. LMH Home Care Services was named to the 2006 HomeCare Elite – an inaugural group identifying the Medicare-certified agencies whose performance measures in quality, improvement and financial performance are among the top 25 percent of providers nationwide.

Licking Memorial Health Systems takes pride in the staff and others providing care to the community. Because of their commitment to "improving the health of the community," certain employees and community members were honored at the Lifetime Achievement Reception, which was held at The Reese Center on the campus of Central Ohio Technical College in Newark on Sunday, October 22, 2006, including:

- Stuart Parsons 2006 Lifetime Achievement Award
- Newark Rotary Club 2006 Building a Healthier Community Award
- Noble Snow 2006 Volunteer of the Year
- May-Lee Robertson, D.O. 2006 Physician of the Year
- Teresa Knicely, R.N., and Loretta Long, C.N.P. Nursing Award for Clinical Excellence
- Jeri Baker, Rick Baltisberger, M.D., Amy Berry, Mary Bonham, Chuck Buerkle, Terrill Burnworth, D.O., Patty Camp, Janet Curtis, Cindy Davis, Nancy Davis, R.N., Jesh Folden, Kim Frick, R.N., Brenda Holman, Katie Hoover, R.N., Mark Mitchell, M.D., Darcy Nethers, Jeannine Nock, R.N., Peter Nock, D.O., Stacy Swartz, Bonnie Tomsu and Craig Wollenberg MVP Awards (Licking Memorial Health Systems employees)













Pavilion Construction ...

Construction of the Pavilion took major strides in 2006. The expansion project, which includes approximately 100,000 square feet of new construction and nearly 10,000 square feet of renovation, will provide a new Emergency Department and Surgery Department at Licking Memorial Hospital (LMH). The project opened the year as an excavation site and closed the year as a fully-shaped building, bustling with interior work.

In January and February, the enormous construction project became visible to passersby on West Main Street as the structure rose above ground. A nearly indistinguishable match for the Hospital's light colored bricks was selected to ensure the new Pavilion blends in with the existing building.

Four major donations were earmarked for the Pavilion:

- The Lindorf Family Foundation pledged a donation of \$100,000 to sponsor an aesthetic water wall in the Surgery waiting area on the second level.
- Bill and Jane McConnell pledged a contribution of \$100,000 to design and landscape a lush courtyard garden next to the connector walkway.
- Gib and Lou Reese pledged a donation of \$100,000 to sponsor a beautiful fountain, which will be located at the entrance of the Pavilion.
- Mike and Barbara Cantlin pledged a donation of \$3,500,000 to the project, and the building will be named the John and Mary Alford Pavilion.

Many interior details were installed in 2006, including an elevator for "dirty" instruments and another for sterilized instruments in Central Sterile Processing; an uninterruptible power supply system to provide "glitchless" backup electrical power during an outage; a pneumatic tube system between Emergency and Lab, Emergency and Pharmacy and the Lab and Pre-Admission Testing was installed to transport items from one area to another, dry wall, boom and light supports in Surgery, fiberglass insulation on the first level exterior walls, large curtain windows, and decorative street lights at the main entrance. Painters began their work in the Pavilion. The Hospital's Emergency Department entrance reopened with a gravel surface that will be covered with asphalt at a later date.

When open, the new Emergency Department will increase the number of rooms, which will be larger with improved privacy. The new Emergency Department will have the capacity to serve an estimated 90,000 patients annually. The new Surgery Department will provide private preoperative and postoperative rooms for patients.

The Pavilion will also offer modern amenities to enhance the health care experience for both patients and families. Those amenities will include a second level water wall, a two-story atrium, first level lobby area with a fireplace, café and video wall for electronic messages.

Turner Construction Company is managing the Pavilion project. Trinity Health Group is the project architect. The new Pavilion is estimated to open in late 2007.





The Licking Memorial Hospital (LMH) Development Council was established in 1987 to increase charitable giving to LMH and to enhance and promote meaningful community relations for the Hospital. Approximately 75 community leaders with diverse backgrounds and expertise serve on various committees and educate the community about the many accomplishments and successes made throughout the year.

Four Founder's Level gifts (\$100,000 or more) were received for specific areas of the Pavilion in 2006. The Lindorf Family Foundation is making a generous donation for a soothing water wall in the new Pavilion. A lush landscaping in the courtyard as well as a water element is being made possible thanks to a generous donation of \$100,000 by Bill and Jane McConnell. Gib and Lou Reese pledged a donation of \$100,000 to sponsor a beautiful fountain, which will be seen in the front of the Pavilion. Mike and Barbara Cantlin pledged a donation of \$3,500,000 to the project, and the building will be named the John and Mary Alford Pavilion in memory of Barbara's parents.

Jerry and June Nethers were the Honorary Co-chairs for the annual Licking Memorial Golf Gala held in June 2006, which netted nearly \$34,000. There were 132 golfers who gathered to play 18 holes of golf at the Moundbuilders Country Club. Proceeds from the event will be utilized toward the purchase of state-of-the-art technology for the Pavilion project

The LMH Cornerstone Club is comprised of generous individuals in the community who support the Hospital by pledging an annual gift of \$100 or more. This group of community leaders is the foundation of LMH's success because it is dedicated to ensuring that the latest advances in medical technology are available to the citizens of our community. Members of the Cornerstone Club receive speciallycreated, wooden building figures during a reception in the fall to signify their level of giving. Funds raised in the 2006 campaign are going toward a CT scanner for the new Emergency Department, which will be located in the new two-story Pavilion.

The Caduceus Society is comprised of physician leaders who support Licking Memorial Health Systems to promote better health in Licking County. Ten physicians joined the prestigious Caduceus Society in 2006 committing to a gift of \$10,000 or more, payable within 10 years. In addition to these generous donors, two physicians completed their \$10,000 Caduceus commitments in 2006 and increased their level of giving to at least \$25,000 over 10 years, moving them to the John Alford Fellowship level of giving.

LMHS employees displayed a lot of PRIDE (Providing Resources In Dedicated Employees) by participating in the employee fundraising campaign, which generated funds for the new Emergency Department waiting room in the Pavilion. The threeyear commitment that began in July 2004 was a huge success securing more than \$330,000. The next PRIDE campaign will kick off in 2007.

Puzzle pieces of the new Pavilion rendering numbered from 1 to 473 are available for a minimum donation of \$10 by the TWIGS to help raise money for the Pavilion. Each piece measures two inches by two inches. When completed, the puzzle will be 36 inches by 48 inches, and it will be framed and permanently displayed at the Hospital.

The TWIGS Organization of Licking Memorial Hospital donated \$61,960 in 2006 bringing the total to \$4.5 million since it was established in May 1950. The word TWIGS stands for: Togetherness, Willingness, Imagination, Giving and Sharing. Currently, there are seven active TWIGS groups who make these donations through a variety of fundraising activities, which includes the Hospital Gift Shop and the Granville Thrift Shop.

Donations to LMHS enable the Hospital to provide for capital needs, services and programs. To make a contribution, please contact Veronica Link at (740) 348-4101.





Facts at a Glance ...

2006 Statistics

Auxiliaries

Volunteers (Hours):	43,564
TWIGS (Dollars):	
Development (Dollars):	\$499,094

Charity and Uncompensated Care

In 2006, Licking Memorial Health Systems provided more than \$21.6 million in uncompensated care, of which \$5.1 million was charity care.

Licking Memorial Health Systems has provided more than \$139.2 million in uncompensated care since 1995, the year that the Licking Memorial Health Professionals was formed.

Licking Memorial Hospital Statistics

Total Registered Beds:	227
Coronary:	20
Intensive Care:	11
Medical/Surgical:	135
Obstetric:	17
Psychiatric:	9
Nursery:	30
Chemical Dependency:	5
Admissions (Adult & Pediatric):	7,582
Average Daily Census:	
Average Stay:	3.0
Emergency Department Visits:	
Patient Days (Adult & Pediatric):	23,078
Patient Meals Served:	78,306
Babies Delivered:	1,117
Laboratory Tests	591,525
Pharmacy Units:	3,689,994
Pounds of Laundry:	925,348
Radiology Procedures:	99,596

Radiology, Ultrasound:	7,037
Radiology, CT Scans:	23,384
Radiology, MRI Scans:	3,347
Rehabilitation, Occupational Therapy	
Patients Served:	6,372
Rehabilitation, Physical Therapy	
Outpatient Procedures:	31,282
Surgical Procedures:	5,272
Inpatient:	1,625
Outpatient:	3,647
Medical Staff (Active):	140
Medical Staff (Consultants):	37
Full Time Equivalent Employees:	
Salaries / Benefits:	\$61,791,047
Operating Expenses:	\$116,438,764

Licking Memorial Hospital provided \$15.4 million in uncompensated care, including charity, during 2006.

Licking Memorial Health Professionals Statistics

Number of Physician Practices	29
Number of Physicians	76
Physician Practice Patient Procedures:	261,193
Average Companies Served Per Month by	
Company Care:	253
Full Time Equivalent Employees:	276
Salaries / Benefits:	\$28,519,335
Operating Expenses:	\$40,783,267

Licking Memorial Health Professionals provided \$6.2 million in uncompensated care, including charity, during 2006.



Many of our □

gift. Others remember loved ones with memorial contributions. We appreciate all donations to the Hospital; contributions, large or small, make a difference and all gifts are tax-deductible.

Donors may restrict their gifts to a specific program or service. Donations can be allocated to a general account, allowing Licking Memorial Health Systems to use the gift for the most urgent need. To make a gift or support one of our programs, please contact Veronica Link, Vice President of Development and Public Relations, at (740) 348-4101.

Founder

(\$100,000 plus)

Mary E. Babcock Helen Marie Brooke Michael and Barbara Cantlin The Lindorf Family Foundation Bill and Jane McConnell PRIDE-LMHS Employees Frederick R. Reese Lou and Gib Reese Dr. Albert K. Ridout TWIGS

Benefactor

(\$50,000-99,999)

Harry C. Moores Foundation Park National Bank State Farm Insurance Companies Foundation

John Alford Fellowship

(\$25,000-49,999)

Ronald B. and Tracy W. Alford Mr. and Mrs. William J. Andrews Dr. and Mrs. Craig Cairns Michael and Barbara Cantlin Mr. and Mrs. C. Daniel DeLawder Dr. and Mrs. Gerald Ehrsam Shari Hively Elizabeth Huffman Veronica and Paul Link Bill and Jane McConnell James J. and Christine L. McGee Dr. Mark and Cathy Mitchell Robert and Lauren Montagnese Richard T. and Dorothy J. Oberfield Lois Pharis, Juli and Peter Mr. and Mrs. J. Gilbert Reese Sylvia Sinsabaugh Timothy and Deborah Young

Platinum Circle

(\$25,000-49,999)

Aladdin Crippled Children's Hospital Association Bank One National City Bank Nationwide Insurance Foundation Owens Corning Twentieth Century Club

Golden Corporate Honor Roll

(\$10,000-24,999)

ALLTEL Ohio, Inc.
Capital Wholesale Drug Company
Elford, Inc.
First National Bank of Zanesville
Independent Insurance Agents of Licking County
National Gas & Oil Corporation
Tamarack Farms Dairy
United Carriers Corporation/Freight Service, Inc.

Caduceus Society

(*denotes commitment of at least \$10,000)

*Dr. & Mrs. Charles S. Baldwin
*Dr. & Mrs. Richard A. Baltisberger
Dr. Michael Bulas
*Dr. & Mrs. Darryl R. Cherdron
*Dr. Janae Davis and Family
*Dr. Lawrence A. Dils
*Dr. & Mrs. Joseph Fondriest
Dr. Carl M. Frye
*Dr. Timothy Gatens
Dr. Chung Hee Han
*Dr. Debra Heldman
Dr. Sheila E. Hodgson
Dr. John W. Houser
*Dr. Hsien Hsu

*Dr. Connie Jenkins

Dr. Donald G. & Patsy Jones

*Dr. Jacqueline Johnson Jones

*Dr. Harold Kelch Dr. Yoon H. Kim *Dr. Yoon S. Kim *Dr. & Mrs. Chang Sup Lee Dr. Owen & Elizabeth Lee *Dr. Diane M. LeMay Dr. R. Gilbert Mannino *Dr. Charles Marty Dr. Timothy McNeish *Dr. & Mrs. T. Thomas Mills *Dr. Mark and Cathy Mitchell Dr. Young S. Moon Dr. Bryce I. Morrice *Dr. & Mrs. James Nelson *Dr. Peter & Mrs. Jeannine Nock *Dr. Eric R. Pacht Dr. Seung H. Park *Dr. Kenneth Parker and Family Dr. Carl L. Petersilge Dr. & Mrs. John D. Ouimiian Dr. Claude Rousseau Dr. Steven Severyn *Dr. M. Jane and Richard L. Scott Dr. Paul Simmons Dr. Charles Sinsabaugh *Dr. Donald R. & Martha M. Sperry

*Dr. Robert Kamps

Dr. Frederick Karaffa

William Schaffner Society (\$10,000)

Mr. & Mrs. Glenn Abel Mr. John W. Alford Mr. & Mrs. Larry Altman Ms. Beth Anderson Mr. & Mrs. Tim Arnett Mr. & Mrs. Mark Arthur Mr. & Mrs. John A. Bakos Mr. & Mrs. Gary Barnes

*Dr. C. Michael Thorne

Dr. Pattve Avn Whisman

Dr. & Mrs. Robert A. Barnes Mr. Robert C. Battat Mr. & Mrs. Tom Bradley Betty Jane Koontz Burson Mr. & Mrs. Mike Bush Mr. Henry Chamberlain Mr. & Mrs. Jack Crockford Mr. & Mrs. Harold L. Cromer Mr. & Mrs. Jay Dalgarn Mrs. Sharyn Davis Mr. & Mrs. Terry Davis Mr. Raymond P. Devereaux Mrs. Nancy Chiles Dix Mr. & Mrs. Dean C. Edie Mr. & Mrs. Jerry G. Feyh Mr. Walt Gemmell Mr. Robert Gesing—Trinity Health Group Mr. & Mrs. Douglas D. Haughn Mr. & Mrs. Earl F. Hawkins Mr. Robert Flory Hendricks Mr. B. Kevin Herring Mr. & Mrs. Bennie E. Hill Mr. & Mrs. John Hinderer Mr. & Mrs. Craig Hoover Miss C. Ann Howard Mr. & Mrs. Tony Hubbuch Eli Hull Mr. & Mrs. Don Hutchison Ms. Shirley A. Johnson Ms. Mary L. Johnson-Vance Mr. & Mrs. Larry Kendall Mr. & Mrs. Howard E. LeFevre Mr. & Mrs. James H. Legg, Jr.

Mr. & Mrs. Robert Luikart

Mr. & Mrs. Jerry McClain

Mrs. William G. McCreery

Ms. Mary Jane McDonald

Mr. & Mrs. Robert McGaughy

Mr. & Mrs. Joseph P. McMahon

Ms. Debra Matesich

Mr. & Mrs. Edward Maddern

Mr. & Mrs. Edgar W. McCauley

Ms. Suzanne McPeek Mr. & Mrs. Christopher Meyer Mr. Bill E. Mitchell Mr. & Mrs. William S. Moore Mrs. Beth Ann Morgan Mr. Frank B. Murphy Mr. & Mrs. Peter Murphy Mr. & Mrs. John J. O'Neill Mr. & Mrs. Robert O'Neill Mr. & Mrs. Stuart N. Parsons Mr. & Mrs. John Peterson Mr. & Mrs. Robert H. Pricer Ms. Barbara Ransopher Ms. Lorei A. Reinhard Mr. & Mrs. Calvin E. Roebuck Mrs. Marian S. Rogers Mr. & Mrs. Denny Ross Mrs. Carol Schaffner Mr. & Mrs. Stephen Schlicher Mr. & Mrs. H. David Schuman Dr. Joseph P. Shai, II Mr. & Mrs. Guy Sitler Mr. & Mrs. Norman R. Sleight Helen Wells Smith Mr. & Mrs. Jeffrey Smith Mrs. Ernestine W. Spencer Ms. Cynthia S. Steen Mr. & Mrs. Jack Stickradt Mr. & Mrs. George J. Still, Jr. Zenaide Schaffner Still and Sons Mr. & Mrs. Orville Varasso Mr. & Mrs. Donald Vernau Mr. & Mrs. Richard L. Vockel Mr. & Mrs. John L. Warner Mr. & Mrs. Robert K. Weakley Mr. & Mrs. Thaddeus Webster Mr. & Mrs. Gordon Wilken

Mr. Wilber Wilson

Mr. James T. Young

Mr. & Mrs. Lee Zazworsky

The LMH Cornerstone Club is a very special group of people who support the Hospital with a minimum donation of \$100 each year.

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A publication of the LMHS Public Relations Department at 740-348-1572. Please contact the Public Relations Department to receive future mailings.

