



Robert A. Montagnese President & CEO

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A Message from the President ...

The accomplishments of 2014 demonstrate once again that Licking Memorial Health Systems (LMHS) provides outstanding care to the community – not only in comparison to other community hospitals and health systems in the U.S., but also when compared to the nation's large, well-known health systems. As services and programs at LMHS expanded over the past year, more patients than ever turned to our Health Systems for care.

In 2014, Licking Memorial Hospital (LMH) saw another year of increased volumes in all service lines. Some of the largest increases occurred in the Emergency Department, the two Urgent Care facilities in Pataskala and Granville, the number of inpatients receiving surgery, and the number of babies delivered in the Maternal Child Department.

Even as our Health Systems adjusts to meet increased needs and provide new services, the dedicated physicians and staff consistently perform at their highest level with tremendous support from Board Members and other volunteers. The quality of their efforts is recognized through prestigious awards that LMHS received throughout the year. The most notable is LMH's inclusion on Truven Health Analytics' national list of 100 Top Hospitals for the 12th year. Only a few hospitals in the entire U.S. have received this recognition more times. (A complete list of LMHS' 2014 awards appears on pages 5 and 6 of this Annual Report.)

LMHS kicked off new initiatives in 2014 to address Ohio's infant mortality rate which is higher than the national average. Along with programs that focus specifically on health issues for children and teens, our Health Systems is making a concentrated effort to invest in the future of our community's health while maintaining the highest level of care for all local residents.

Each year, LMHS makes a major contribution to the community through charity care, unpaid cost of Medicaid, and other community health services and contributions. This past year, LMHS also added a \$600,000 upgrade to Licking County's 12-lead EKG systems in the emergency medical squads.

LMHS' services and programs are outlined in the following pages of this Annual Report. Our Health Systems' wide-ranging activities are the result of many dedicated individuals who strive on a daily basis to provide excellent care for our community.

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Robert A. Montagnese President & CEO



LMHS Dedicated to Protecting Young Lives

Licking Memorial Health Systems (LMHS) has intensified its focus on the community's youngest residents, recognizing that healthy practices which are established in infancy and childhood set the stage for a lifetime of better health. LMHS has expanded its services and programs well beyond state requirements in order to have a greater impact on our community's health.

Reducing Infant Mortality

Coordinated efforts began in 2014 to improve Ohio's infant mortality rates which measure the number of deaths before babies' first birthdays. Ohio's infant mortality rate of 7.57 deaths per 1,000 live births exceeds the national rate of 6.14 deaths per 1,000 live births. The Health Systems joined the Ohio Department of Health's Ohio Collaborative to Prevent Infant Mortality with an action plan that includes expanded programs and services, an advertising campaign to increase prenatal education, breastfeeding education, and additional staff training. LMH also joined the Ohio Hospital Association (OHA) in 2014 in its effort to reduce Ohio's infant mortality rates by 5 percent each year. The OHA initiatives include:

- Safe sleep practices to place infants alone, on their backs, in a crib
- Eliminating elective deliveries before 39 weeks' gestation (LMH has adopted the American Congress of Obstetricians and Gynecologists' stricter recommendation to eliminate elective deliveries before 41 weeks' gestation.)
- Offering progesterone for mothers at high risk of pre-term labor
- Eliminating health disparity between races
- Safe spacing to allow at least 18 months between children
- · Access to prenatal care
- Promoting exclusive breastfeeding for at least the first six months

New Maternity Services Added

More new mothers are choosing to deliver their babies at LMH – 1,137 babies were born at the Hospital in 2014, which is a 10.5 percent increase over 2013. Meanwhile, new LMH Maternity services in 2014 included:

- 3D ultrasound imaging that create photographlike images of unborn babies which improve the physician's ability to detect potential complications for possible treatment in the womb
- Quit for You, Quit for Your Baby a free, incentivized tobacco cessation program for expectant mothers
- The first annual Baby Expo, sponsored by the LMH Development Council for new and expectant mothers, as well as women considering pregnancy

Childhood Immunizations

Providers at Licking Memorial Pediatrics made effective use of the electronic health record to track patients' immunization records. Many of the pediatricians at LMHS have achieved outstanding immunization rates at their practices, which may have played a role in protecting the community from two outbreaks of infectious disease in 2014. The Ohio Department of Health reported an outbreak of mumps between January and July, and an outbreak of measles between March and July. Even though adjacent counties reported more than 700 cases of the two diseases, only five cases of mumps and no cases of measles were recorded among Licking County residents.

Breastfeeding Promotion & Support Program

LMH's Breastfeeding Promotion & Support Program teaches expectant mothers about the importance of exclusive breastfeeding during the first six months of life and provides free electric breast pumps for those who complete prenatal education requirements before delivering at the Hospital. In 2014, LMH gave 326 Medela Pump in Style® units to new mothers who met the eligibility requirements.





In March, LMHS assumed responsibility of Kids' Place, an accredited child advocacy center that provides a safe and comfortable environment for the investigation and treatment of children who are suspected to have suffered neglect, physical abuse and/or sexual abuse. The restructuring move allowed LMHS to streamline administrative duties at Kids' Place and strengthen its financial outlook.

Active•Fit Youth Wellness Program and Heart to Play Pre-participation Screenings

Two innovative LMHS programs that are aimed toward the community's youth remain very popular and effective. The Active•Fit Youth Wellness Program hosted a year-round calendar of events and prize drawings for 6- to 12-year olds who achieved their goals toward physical activities, nutrition and good sleep habits. In its seventh year, the LMHS Heart to Play program offered pre-participation screenings to

the county's middle and high school students who are enrolled in physically demanding activities. Free EKGs were performed on 587 students who did not receive one the previous year, have a family history of heart disease, had symptoms of heart disease, or had a previous EKG with abnormal results. Fifty students were referred for further evaluation and treatment after preliminary results indicated possible abnormalities. One student was diagnosed with Wolff-Parkinson-White syndrome, a condition that can be life-threatening, and also was referred for further evaluation.

LMHS receives a great deal of appreciative feedback regarding the programs for infants, children and youth. By dedicating resources to improve the health and well-being of the community's residents at an early age, LMHS is laying the groundwork for the next generation to enjoy healthier, longer lives.

Active•Fit Youth Wellness Eventt

2014 Awards

Licking Memorial Health Systems and its dedicated employees, Medical Staff, volunteers and community members work diligently every day to ensure that the community has access to excellent health care. Their efforts were recognized in 2014 with the following awards:

100 Great Community Hospitals – 2014 by Beckers' Hospital Review

Licking Memorial Hospital

HomeCare Elite Top 500™

LMH Home Care

"Top Performer on Key Quality Measures®" by The Joint Commission

Licking Memorial Hospital

Healthiest Employers of Central Ohio Award by Columbus Business First

Licking Memorial Health Systems

Healthcare Hero Award by The American Red Cross of Licking County

LMH Maternity Services, Special Care Nursery

Operation Feed Campaign Top Contributor Honors by The Food Pantry Network of Licking County

Licking Memorial Health Systems

2014 Best Places to Work in Healthcare by Modern Healthcare

Licking Memorial Health Systems

Top Twenty Percent Award in Workplace Safety by The Ohio Hospital Association

Licking Memorial Health Systems

Hospital Champions Program Gold Partner by Donate Life Ohio, The Ohio Hospital Association and the Ohio Department of Health's Second Chance Trust Fund

Licking Memorial Health Systems

Wellness & Recovery Champion Award by the Mental Health & Recovery for Knox & Licking Counties

Rob Montagnese, President & CEO

Friend of Public Schools Award by the Ohio School Boards Association (Central Region)

Rob Montagnese, President & CEO

Community Leadership Award by Modern Healthcare - Top 10 National Finalist

Rob Montagnese, President & CEO

20 Under 40 Award by The Newark Advocate

Janae M. Davis, M.D.

American Heart Association's Mission: Lifeline Silver Receiving Recognition

Licking Memorial Hospital

American Heart Association's Fit-Friendly Worksite Recognition

Licking Memorial Health Systems

100 Top Hospitals by Truven Health Analytics

Licking Memorial Hospital

LMH Donald Day Volunteer of the Year Award

Eddie and Carolyn Cline

LMHS President's Award

Brian Merritt, Director of Food Service

LMHS Building a Healthier Community Award

Thomas J. Evans Foundation

LMH Physician of the Year

Brent M. Savage, D.O., General Surgeon





Clarissa Ann Howard Nursing Award for Clinical Excellence

Jackie Chesterson, R.N., Licking Memorial Family Practice – Licking Valley and Jennifer White, C.N.P., LMH Emergency Department





LMHS Manager of the Year Angela Wallace, R.N., Director of Surgical



LMHS Lifetime Achievement Award Patrick Jeffries

TRUVEN HEALTH ANALYTICS =





LMHS MVPs

Mike Andrews Anna Birkmeyer Dale Boyd Paula Calhoun Joyce Chenault Laura Conley

Luke Cordonnier Elaine Denman Cathy Ford Tabitha Gartner Margie Hartsock Julie Hopkins

Serena Howard Cathy Kellner Doug Kinney Laura Kocher Peggy Lombardo Pat Lyons

Sue Maier Michelle Majoy Courtney McConaha Tim Melick Nicole Miller **Amber Nethers**

Eric Pacht, M.D. Meagan Reagan Richard Riggleman Nawar Saieg, M.D. Rick Simon, D.O. William Stallworth, M.D. Bonnie Westmoreland Lynda White Donna Wilson Peggy Zahrndt

Patient Experience

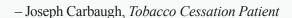
Licking Memorial Health Systems (LMHS) maintains its mission of improving the health of the community by providing excellent patient care with the latest technologies and medical procedures, as well as promoting good health through many of our community initiatives, such as the Active•Fit Program. Many community members have shared their appreciation for having access to outstanding healthcare resources available locally.



"When the stroke occurred last fall, I was not frightened. Everyone at Licking Memorial Hospital (LMH) took good care of me – I knew that I was more than just a number to them. After several days in the Intensive Care Unit, I was admitted to the Acute Inpatient Rehab Unit which gave me a jump start in all areas of my recovery. We focused on a combination of physical and speech therapies. When I first arrived, my right hand was limp. By the time I left one week later, I was able to eat with my right hand. For several hours every day, the staff coached me with activities to improve dexterity and strength. They also helped me walk in the hallways and up steps to improve my balance. I had short periods of rest, and then I was up and active again. The staff was really upbeat, and it rubbed off on the patients."

- Deacon Steve DeMers, Acute Inpatient Rehabilitation Patient

"I remember the day that I really decided to quit smoking. I was lying in bed and just could not breathe! I called the Quit for Your Health program and made an appointment with tobacco cessation counselor Melissa Phillips, R.N. She was so easy-going and made me feel very relaxed and comfortable. She supplied me with free nicotine patches and gum, and we discussed the inevitable cigarette cravings and how I would work through them. Even now, I know that if the cravings get too strong, I can call Melissa, and she will help me work through it. I have been so impressed with the tobacco cessation program that I urged some family members and a friend to sign up. I am pleased to say that they are currently going through the program, as well."







"I read through the information about the Active•Fit Program and thought that this would be a good way for Caleb to burn off some of his excess energy. He has attended many of the Active•Fit events, including the Wii Just Dance Party, the kick-off events in Pataskala with inflatable games, the bowling event at Park Lanes in Heath, and the Health & Fitness Fest at the YMCA. Our younger son just turned six, so he is excited that he can join the program, too. It not only means something to know that he is learning the healthy way to live, but it shows him that it pays off in more than one way! He benefits all the way around. This program is so amazing! I am glad LMHS is encouraging kids to make healthy choices at a young age."

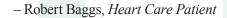
- Evalyn Aeby on son Caleb Aeby, Active•Fit Program Participant



"The way that I found out that I had diabetes was strange. I had been having bad headaches, and stayed in bed a lot. I thought I was suffering from migraines. Then one day, I bought new eyeglasses. Within a week or two, I could not see very well, so I went back to the store and told them that I thought they had given me the wrong prescription. They double checked and told me that my eyes had changed since my examination, and recommended that I see my physician. I visited Dr. (Talya) Greathouse, and she ordered tests at Licking Memorial Hospital to check for diabetes. She referred me to Licking Memorial Endocrinology for more intensified diabetes care which focused on more than just the blood sugar levels and included watching for any possible complications, regularly ordering blood work to check my kidneys and liver, and checking my feet for sores."

- Joan Davis, Endocrinology Patient

"At the hospital in Cambridge, an emergency room doctor said that he could tell my heart was producing cardiac enzymes, which indicated a heart attack. Unfortunately, they did not have an interventional cardiologist at that hospital to perform the procedure that I needed. They gave me options to be transferred to a different hospital with more advanced technology. I asked to be transferred to Licking Memorial Hospital where I could receive the care that I needed and be close to home. Before the procedure, the staff showed me a short video to help me understand what was going to happen. They were very thorough and understanding about answering all my questions. Before long, Dr. (Hassan) Rajjoub said, 'We are done now,' and I was not even aware that they had begun. I had no discomfort at all. The staff was superior. Everyone kept asking if I needed anything, or if they could do anything to make me more comfortable."







"Last summer, my back pain was at its worst when I tried to sit or lie down for more than 10 or 15 minutes at a time. My legs also had tingling and numbness. I visited my family physician and family nurse practitioner, and they outlined my options, including physical therapy. I am very active and participate in pilates and yoga classes at the Licking County Family YMCA. I wanted therapy techniques that would complement my normal routine. Physical Therapy Assistant Tory Worstell watched over me very carefully. He continuously checked with me about any pain I was having and modified my regimen accordingly. There was one day that I was really uncomfortable. I was trying to be brave and push through the pain, but Tory took notice. He suggested that I should change plans for the day. He brought ice packs for my back and encouraged me to relax with the lights dimmed for the remainder of the session. I thought that was very kind and nurturing. The next session, I was able to get back to my normal exercise routine. I have been telling everyone that it just makes more sense to go to LMH for their care. The research shows that in many instances, the care is better at a community hospital, and the staff gets to know you."

- Maureen Clark, Physical Therapy Patient

Boards of Directors

Licking Memorial Health Systems Board of Directors

The Licking Memorial Health Systems (LMHS) Board of Directors oversees all aspects of LMHS' three corporations: Licking Memorial Hospital, Licking Memorial Professional Corporation and Licking Memorial Health Foundation. As volunteer community leaders, the Board Members serve to ensure LMHS provides the best care and services available.



Patrick M. Jeffries Chairman



Linda K. Dalgarn Vice Chairman



Kim Fleming Secretary/Treasurer



Michael D. Cantlin



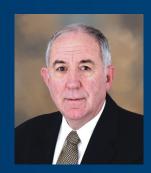
Eschol Curl, Jr.



Patrick D. Guanciale



Judith B. Pierce



Gary A. Ryan



Gerald R. Ehrsam, M.D. Physician Advisor



Robert A. Montagnese Ex Officio Licking Memorial Health Systems President & CEO

Slogan: Measurably Different ... for Your Health!

Vision: To be the best community healthcare facility in the state of Ohio.

Licking Memorial Hospital Board of Directors

In 1898, a small group of dedicated women opened a nine-bed Hospital with donated furnishings in a converted house at 154 North Third Street in Newark to meet the needs of the community. After many evolutions throughout the past century, Licking Memorial Hospital now stands on West Main Street with 227 beds and state-of-the-art technology ready to serve the community. Today, like their predecessors, our Board of Directors is made up of dedicated individuals who volunteer their time to guide the operations and policies of the Hospital.



Craig R. Baldwin Chairman



Nancy G. Neely Vice Chairman



Michael J. Massaro Secretary



Joyce L. Malainy, Ed.D. Treasurer



David E. Doney



David L. Hile



Cheri Hottinger



Laurel B. Kennedy, Ph.D.



Deborah A. Kohman



Brian Mortellaro



Rev. Michael A. Noble, B.A., M.Div., D.Min.



Sharad Thakkar, Ph.D.



Bart M. Weiler



Robert A. Montagnese Ex Officio Licking Memorial Health Systems President & CEO



Eric Pacht, M.D.
Ex Officio
Licking Memorial
Hospital
Chief of Staff

Hospital-Wide Directives

- Promote patient safety
- Incorporate innovation and technology
- Maintain financial strength
- Meet community needs
- Maintain independence

- Deliver quality care
- Adhere to corporate integrity
- Attain service excellence
- Cultivate relationships with patients, customers and employees

Licking Memorial Health Systems Senior Management

The 10 members of the Licking Memorial Health Systems (LMHS) Senior Management have extensive experience that provides strong leadership. With their collective background and vision, LMHS is able to proactively meet the community's needs.



Robert A. Montagnese, C.P.A., M.H.A., B.A. President & CEO Making a difference since 1993.



Sallie K. Arnett, M.S., RHIA Vice President Information Systems Making a difference since 2001.



Craig B. Cairns, M.D., M.P.H. Vice President Medical Affairs Making a difference since 1999.



Veronica K. Link, B.B.A.
Vice President
Development &
Public Relations
Making a difference
since 1984.



Christine L. McGee, R.N., B.B.A. Vice President Physician Practices Making a difference since 1995.



Anne C. Peterson, B.A.
Vice President
Human Resources &
Support Services
Making a difference
since 2001.



Cindy L. Webster, B.B.A. Vice President Financial Services Making a difference since 1991.



Deborah M. Young, R.N., M.S., C.C.M. Vice President Patient Care Services Making a difference since 1996.



Heather Burkhart, R.N. Assistant Vice President Inpatient Services Making a difference since 2000.



Greg Wallis, R.N., B.S.N., CNOR Assistant Vice President Outpatient Services Making a difference since 1997.

Licking Memorial Hospital Medical Staff Executive Committee

The Licking Memorial Hospital (LMH) Medical Staff Executive Committee is comprised of the Medical Staff officers and the chiefs of each Medical Staff department. Committee members set policies, review new physicians' credentials, analyze cases and help to educate staff members on medical advances.



Eric R. Pacht, M.D. Chief of Staff



Talya R. Greathouse, M.D. Vice Chief of Staff



Lori J. Elwood, M.D. Secretary/Treasurer Department Chief of Pathology



Peter T. Nock, D.O. Immediate Past Chief of Staff



Richard A. Baltisberger, M.D. Department Chief of Pediatrics



Garth A. Bennington, M.D. Department Chief of Family Practice



Joseph E. Fondriest, M.D. Department Chief of Radiology



Shakil A. Karim, D.O. Department Chief of Medicine



Eric M. Layne, M.D. Department Chief of Behavioral Health



KW Tim Park, M.D. Department Chief of Anesthesiology & Pain Management



Brent M. Savage, M.D. Department Chief of Surgery



M. Jane Scott, M.D. Department Chief of Emergency Medicine

2014 Licking Memorial Hospital Medical Staff Appointments

Highly-qualified and skilled professionals who joined the LMH Active and Consulting Medical Staffs in 2014 include:

Stacey Y. Guan, M.D. Lisa M. Karres, D.O. Asegid H. Kebede, M.D. Brian W. Korn, D.O. Mohammed K.A. Mazumder, M.D. Marita L. Moore, M.D. D'Anna N. Mullins, M.D. Kathleen M. Rogers, M.D.

Laurie J. Schaeffer, D.O. Aleksandar Tancevski, M.D. Raul Weiss, M.D. Elizabeth A. Yoder, D.O.

Grant L. Yoder, D.O.

Changes, Enhancements and Technology

Licking Memorial Health Systems (LMHS) is dedicated to keeping abreast of medical advances and improving the healthcare experience for patients and their families. In many instances, the changes are subtle and take place without the public's awareness. Changes and improvements at LMHS over the past year include:



Tobacco Cessation Services Now Provided at Licking Memorial Women's Health

Licking Memorial Women's Health in Newark added the Quit for You, Quit for Your Baby program in 2014 to help pregnant patients improve the health of their newborn babies. Expectant mothers who smoke or use other forms of tobacco can visit their obstetrician/gynecologist and receive free tobacco cessation services during the same visit. The Quit for Your Health program at Licking Memorial Hospital (LMH) was first established in 2009, after funding for a statewide tobacco prevention program was eliminated. LMH recognized the importance of continuing an anti-tobacco program to lower the high rate of tobacco use in Licking County.

New Procedure Allows Minimally Invasive Repair of Aortic Aneurysms

For patients requiring surgical treatment to repair an abdominal aortic aneurysm (AAA), a new, minimally invasive procedure is now being performed at LMH. Howard L. Reeves, D.O., of Surgical Interventions,

LLC, received specialized training in Percutaneous Endovascular Aortic Aneurysm Repair (PEVAR) and began offering the procedure at LMH in December 2013. Along with traditional surgical and endovascular procedures, PEVAR is a safe and effective treatment that can repair AAA and significantly reduce the risk of rupture.

Upgrades to EKG Transmission System

In 2007, LMHS made a generous \$300,000 donation to create a unified electrocardiogram (EKG) relay system in Licking County and, in 2014, invested more than \$600,000 to upgrade the aging equipment. LMHS purchased new LIFEPAK® EKG monitors for 31 emergency medical squads (EMS) in the county that were in need of an upgrade. The technology, when coupled with LIFENET® Receiving Stations in the LMH Emergency Department and catheterization lab, helps to significantly reduce a patient's time to receive life-saving treatment at the Hospital. LMH has consistently performed well, in large part, because first responders throughout Licking County are equipped with 12-lead EKG monitors to record and transmit patient data to the LMH Emergency Department prior to arrival.

My.LMHealth.org Offers Secure Online Access to Medical Record Information

As part of its mission to improve the health of the community, LMH now offers an online Patient Portal which allows patients to manage their health information securely and conveniently. My.LMHealth. org is available 24 hours per day, seven days per week from any device with a Web browser – such as a computer, smartphone or tablet.

All of the information in the Patient Portal comes from a patient's LMH Electronic Health Record, allowing it to be accurate and up-to-date. Each account is secured using specific security measures to prevent unauthorized individuals from accessing medical record information that is not their own.

LMH - Tamarack Adds Sleep Lab

In 2014, Licking Memorial Sleep Lab relocated to LMH – Tamarack located at 2000 Tamarack Road, in Newark. Formerly on the sixth floor of the Hospital, the LMH Sleep Lab is now located on the second floor of LMH - Tamarack. To assist with quality of sleep and daytime alertness, the comprehensive Sleep Lab offers overnight sleep studies on an outpatient basis that can reveal the cause of chronic fatigue or sleeplessness. The services at LMH – Tamarack are contracted through Sleep Care, Inc., and overseen by Eric R. Pacht, M.D., of Licking Memorial Pulmonology and Sleep Medicine. Following an assessment, patients will meet with Dr. Pacht during a follow-up appointment for a complete explanation of the study results and treatment options. The LMH Sleep Lab is nationally accredited by the American Academy of Sleep Medicine.

LMH Infant Safety Campaign

The Ohio Hospital Association implemented several areas of focus for 2014-2016 to help address Ohio's overall infant mortality rate (ranked 47th in the U.S. in a national study) and engage patients and the community with effective clinical and professional resources. The seven areas of focus include safe sleep, eliminating elective deliveries before 39 weeks, offering progesterone for high-risk mothers, eliminating health disparity, safe spacing, access to prenatal care, and the use of breast milk for infants. The goal is to improve Ohio's infant mortality rate by 5 percent each year. LMHS has implemented and continued several initiatives aimed at infant safety in

collaboration with the OHA's focus areas, including a policy to not induce labor prior to 41 weeks of pregnancy.

To further protect infants, LMH staff educates expectant parents upon admission concerning all safeguards in place at the Hospital. These include mother and child, family and staff identification, unit security, and infant care procedures.



Lower Risk Cardiac Catheterization Now an Option at LMH

According to a National Cardiovascular Data Registry report, more than 95 percent of cardiac catheterizations in the United States were performed through the femoral artery – a major artery which is accessed through a patient's groin – as recently as 2008. However, a growing number of physicians, including Interventional Cardiologist Hassan Rajjoub, M.D., have obtained specialized training and proficiency in performing transradial cardiac catheterization as a less invasive option.

In the transradial procedure, a catheter is inserted through the wrist into the radial artery – one of the main arteries in the arm – and threaded to the heart arteries. There is a low risk of bleeding because the radial artery is small and near the surface of the skin, and patients are able to sit upright immediately after the procedure.

Endobronchial Ultrasound Offers Minimally Invasive Surgical Assessment of Lung Cancer

LMH has added a new tool to help physicians determine the stage of a patient's lung cancer and develop an appropriate course of treatment.

Endobronchial ultrasound-guided transbronchial needle aspiration is a minimally invasive surgical procedure that combines sound wave technology with bronchoscopy to allow the surgeon to visualize areas deep in the lungs and, if necessary, take tissue samples for biopsy and staging (determining how much cancer has spread).

Asegid H. Kebede, M.D., of Licking Memorial Pulmonology, received special training to perform the



endobronchial ultrasound procedure, which is an alternative to lung biopsies that are performed through conventional surgery or examination of the patient's sputum. For many patients, endobronchial ultrasound may be the preferred method because it does not require an incision, is highly accurate and allows the surgeon to examine lymph nodes from an area that is otherwise difficult to reach.

EKG Management System Improves Cardiology Workflow

New technology has improved the way that physicians at LMH are able to read and utilize electrocardiograms. The MUSE Cardiology Information System was recently implemented in the Cardiology Department as an upgraded digital system for inputting and interpreting medical information.

MUSE offers connectivity with cardiology diagnostic tools including EKG tests, stress tests, and Holter monitor devices. The diagnostic results from these devices are all integrated in the MUSE System, allowing for better patient triage, access to current and historical EKG results for comparison, and automating patient demographics. MUSE is a complete electronic repository of cardiac information – including everything from billing to delivering results. The System, which went live in April 2014, allows for tracking information and makes comparisons from previous EKG tests on a patient easier and more accessible, ultimately enhancing quality for patients.

Community Events

Licking Memorial Health Systems (LMHS) welcomes and encourages community input in order to ensure that our technology and services anticipate patients' constantly changing needs. Residents and employees were invited to many events during 2014 to celebrate areas of growth and to become familiar with the healthcare environment. Community events in 2014 included:



Corporate Breakfasts - The Licking Memorial Hospital (LMH) Development Council hosted four Corporate Breakfasts in 2014. The events served to acquaint local business and community leaders with new services, technology and health trends within the Hospital, as well as within the healthcare industry as a whole. This year's topics included a summary of the Health Systems' accomplishments and activities in 2013, an ophthalmology update, an overview of urological services offered at LMH and winter safety health advice.

Pastoral Care Event - In April 2014, LMH hosted its annual dinner for members of Licking County's clergy. The event featured a presentation about organ donation, including an overview of the process, myths and facts about donation, and registration procedures to become a designated donor. In addition to providing religious and spiritual services to patients and their families and visitors, as well as staff members, the LMH Pastoral Care Department also serves as the liaison between the Hospital and local clergy.

Cancer Survivors' Picnic - In recognition of National Cancer Survivors' Day, LMH hosted its fourth-annual Cancer Survivors' Picnic on June 8. LMH patients, guests and employees gathered in the Hospital Café to celebrate and support cancer survivors, and to honor lost loved ones.



Donor Appreciation Reception - LMHS thanked contributors during the annual Donor Appreciation Reception in September. The event is an opportunity for donors to be recognized for their generous gifts and receive information on current and future projects at LMHS. At the 2014 reception, the latest piece in the LMHS Main Street Collection, a replica of the Betsy Eaton O'Neill Health Resource Center, was unveiled for donors who have reached the \$8,000 level of giving. All donations are used to purchase new medical equipment and technology, and enhance the healthcare facilities at LMH.



Baby Expo – LMH hosted its inaugural Baby Expo on October 19. The free event catered to new mothers, expectant mothers and women considering pregnancy, and featured vendor displays, speakers and information. Covered topics included pregnancy care, nutrition for mother and baby, breastfeeding, newborn needs, and information about LMH's classes and services for new mothers and babies.

Lifetime Achievement Reception - Each fall, the LMH Development Council hosts the Lifetime Achievement Reception in recognition of individuals who have made an extraordinary difference in the community. Patrick M. Jeffries received the 2014 Lifetime Achievement Award for his dedication and vision to help Licking County residents through his leadership roles in the community. The Lifetime Achievement Award was created in 1989 and is the highest award that LMHS confers each year. The Development Council also presented The Thomas J. Evans Foundation with the 10th annual Building a Healthier Community Award in recognition of their bike path system consisting of more than 44 miles of trails which are part of the Licking County Recreation and Transportation Corridor.





LMH Support Groups – In 2014, LMH continued to offer the community a variety of support groups. Free meetings were offered at various times throughout each month and included groups such as A New You: Weight Loss Support Group, a Breast Cancer Support Group, an Oncology Nutrition Support Group and the First Impressions Breastfeeding Mothers Support Group. The support groups provide education and discussion led by LMH employees who have expertise in the subject matter.

TWIGS and Volunteer Recognition Dinners - The annual TWIGS Recognition Dinner took place on May 8. The TWIGS organization raised \$138,668 in donations throughout 2014, and LMH was proud to honor their outstanding dedication to the Hospital. The annual Volunteer Recognition Dinner took place on April 17, to pay tribute and show gratitude to more than 100 individuals who regularly devote their time to LMH. During the event, Eddie and Carolyn Cline were the recipients of the 2014 Donald Day Volunteer of the Year Award in recognition of their dedication and commitment to serving the community through the Hospital. Eddie and Carolyn have served over 9,000 hours combined.

Community Outreach

Licking Memorial Health Systems (LMHS) is firmly committed to our mission, "To Improve the Health of the Community." The best way to protect community health is to prevent injury and disease; therefore, LMHS devotes many resources to educating the public about healthier lifestyles and proper medical care. In addition, LMHS is committed to giving back to the community through support of local groups and events.

The public is apprised of all LMHS programs and health trends through press releases, local media, the bimonthly Community Connection publication, monthly Quality Report Cards and an extensive website.

LMHS partnered with many local organizations throughout 2014 for various events, including American Red Cross blood drives, Active Fit events, and the "For Your Health" 5K Run and Fun Walk. Most of LMHS' programs and screenings are offered free of charge. Others are provided at a nominal cost.

2014 events, programs and sponsorships include:



January

Community Roundtable with youth sports league leaders Community Roundtable with manufacturers Community Education Program – Are You at Risk for a

Community Education Program – Are You at Risk for a Heart Attack?

Licking Memorial Hospital (LMH) 116th Birthday Celebration – winter outerwear donation by LMHS employees to the Center for New Beginnings and Salvation Army of Licking County

Hosted Red Cross blood drive at LMH

Ongoing monthly programs – Ask the Doc at Shepherd Hill, LMHS Diabetes Self-Management Classes, Childbirth Education classes, CPR classes, blood pressure screenings at C-TEC Pathways of Central Ohio, 2014 Platinum sponsorship Food Pantry Network of Licking County, 2014 Food Drive/ Supermarket Sweep sponsorship

Par Excellence Academy, 2014 Martin Luther King Breakfast sponsorship

Grow Licking County Community Improvement Corporation, Grow Licking County

Newark High School Athletic Boosters, 2014 Youth Softball sponsorship

Licking County Chamber of Commerce, 2014 Groundhog Breakfast sponsorship

United Way, Corporate Donation sponsorship

Mental Health America of Licking County, 2014 Java and Jazz sponsorship

LUNGevity Foundation, 2014 Breathe Deep Newark Walk/ Rally Bronze sponsorship

Grand Scheme Promotions, LLC, 2014 Granville Art and Wine Festival sponsorship

Newark Catholic Athletic Association, 2014 sponsorship Mound City Little League, 2014 sponsorship National MS Society, 2014 MS Walk sponsorship Licking County Medical Society, 2014 Winter Meeting sponsorship

February

Community Roundtable with athletic directors
The Heart Truth – A Red Dress Event
American Red Cross AMIGO Challenge
Active•Fit Junior Chef Event at C-TEC
Community Education Program – Nutrition and Exercise
for Life

Corporate Breakfast Program – 2013: The Year in Review and a Look into 2014

STEMfest at The Works

Ongoing monthly programs – Ask the Doc at Shepherd Hill, LMHS Diabetes Self-Management Classes, Childbirth Education classes, CPR classes, blood pressure screenings at C-TEC

Granville Cub Scout Pack 3, 2014 Blue and Gold Event Banquet sponsorship

LICCO, Inc., 2014 Spring Fitness 5K sponsorship Newark Generals Varsity Hockey, 2014 Calendar sponsorship

Big Brothers Big Sisters, 2014 Ultimate sponsorship Lakewood Athletic Boosters, Stadium Project sponsorship Licking Valley Youth Sports Association, 2014 Baseball Team sponsorship

Lakewood Youth Baseball Association, 2014 Double sponsorship

Newark Catholic High School, 2014 Touch of Class Dinner & Auction sponsorship

Utica Athletic Boosters, 2014 Softball sponsorship Heath Community 5K, 2014 Corporate sponsorship The Children's Reading Foundation of Licking County,

2014 Reach Out and Read Campaign sponsorship

Licking County Foundation, Newark Kiwanis – Newark Strawberries on the Square Festival sponsorship

Weathervane Playhouse, 2014 Corporate Partners sponsorship

Heath Sertoma Youth Athletic Association, 2014 Team sponsorship



March

Doctors' Day Recognition Hosted Red Cross blood drive at LMH Supermarket Sweep (Operation Feed)

Health & Fitness Fest

Active•Fit Youth Wellness Program Presentation – Welsh Hills

Community Education Program – Friends and Family CPR Ongoing monthly programs – Ask the Doc at Shepherd Hill, LMHS Diabetes Self-Management Classes, Childbirth Education classes, CPR classes, blood pressure screenings at C-TEC

Licking Valley Heritage Society, 2014 Red, White and Blue Kaboom sponsorship

Heartbeats, 2014 Happy, Happy, Happy 100-Hole Challenge sponsorship

Velvet Ice Cream, 2014 Ice Cream Festival sponsorship Zonta Club of Newark, 2014 Champagne Luncheon and Style Show sponsorship

Granville High School, Alternate Spring Trip sponsorship Stand Up for SWL Kids, contribution

American Cancer Society, 2014 Sponsorship Pataskala Relay for Life sponsorship

Twentieth Century Club, 2014 Pro-Am Invitational Platinum sponsorship

Granville Recreation District, 2014 Concert on the Green sponsorship

Foundation for Hospice of Central Ohio, 2014 Golf Outing Hole Sponsor

Lakewood Girls Summer Softball, 2014 Softball Team sponsorship

Licking County Family YMCA, 2014 Don Edwards Park sponsorship

April

Community Education Program – Dining with Diabetes Community Education Program – Total Knee Replacement Pastoral Care Dinner

Active•Fit Youth Wellness Program informational table at Youth Sports Opening Ceremonies – Southwest Licking, Granville Rec Center

Ongoing monthly programs – Ask the Doc at Shepherd Hill, LMHS Diabetes Self-Management Classes, Childbirth Education classes, CPR classes, blood pressure screenings at C-TEC

AIM at Melanoma, 2014 Granville Walk sponsorship North Newark Little League, 2014 Farm and Varsity Team sponsorships

United Way of Licking County, Annual Meeting and Recognition Breakfast sponsor

United Way of Licking County, 2014 United Race sponsorship

C-TEC, Donation for Outstanding Medical Assisting Student-of-the-Year

Newark Development Partners Community Improvement Corporation, Support of the City of Newark to demolish property that was hazardous to the health of the community

The Woodlands, 2014 New Beginnings Purse with a Purpose sponsorship

American Cancer Society, Newark Relay for Life sponsorship

Carol Strawn Center, 2014 Walk to Care for Alzheimer's sponsorship

Komen Columbus Race for the Cure, 2014 Komen Race for the Cure team sponsorship

Johnstown Athletic Boosters, 2014 sponsorship of Johnstown cheerleaders

Rotary Club of Pataskala, 2014 Flags over Pataskala sponsorship

Watkins Athletic Association, 2014 Golf Outing Hole Sponsor

May

Community Roundtable with community leaders of Pataskala

Hosted Red Cross blood drive at LMH Park National Bank's Shred-It Day

LMHS Family Movie Night/Active•Fit Youth Wellness Event – at the Pataskala Health Campus

Active•Fit Period 2 Winners Reception

Community Education Program – Skin Cancer Awareness 40th Annual Old Fashioned Velvet Ice Cream Festival Newark Kiwanis Strawberries on the Square Festival Active•Fit Youth Wellness Program informational table at Youth Sports Opening Ceremonies – North Newark, Licking Valley, Lakewood, Heath, Northridge, NASA

Corporate Breakfast Program – Ophthalmology Update 2014

Breastfeeding and Infant Health Fair

Aim for the Cure Walk

Coughlin Cars Fun Flash and 5K Dash

Relay for Life of Licking County

Pre-participation Sports Screenings for Licking County Student Athletes

Ongoing monthly programs – Ask the Doc at Shepherd Hill, LMHS Diabetes Self-Management Classes, Childbirth Education classes, CPR classes, blood pressure screenings at C-TEC

Ohio Hospital Association, 2014 Annual Meeting and Recognition Dinner

Ohio Cancer Research Associates, 2014 Grand Illusions Toast – John W. Alford

Ronald McDonald House Charities of Central Ohio, 2014 Support of Ronald McDonald House Charities

West Licking Firefighters Association, 2014 Pataskala Street Fair sponsorship

Licking County Family YMCA, 2014 Golf for Youth sponsorship

American Cancer Society Southwest Region, 2014 Making Strides Against Breast Cancer Walk in Newark

Pataskala Area Chamber of Commerce, 2014 Sponsorship of Golf Outing

June

Community Roundtable with community leaders of Granville

Camp Feelin' Fine – a day camp for children with asthma Community Education Program – Nutrition and Exercise for Life

Active•Fit Mini Triathlon

Golf Gala

Cancer Survivors' Picnic

Granville Art Affair and Wine Festival

Active•Fit Youth Wellness Program Presentations – Cub Scout Camp

Pre-participation Sports Screenings for Licking County Student Athletes

Ongoing monthly programs – Ask the Doc at Shepherd Hill, LMHS Diabetes Self-Management Classes, Childbirth Education classes, CPR classes, blood pressure screenings at C-TEC

Licking County Chamber of Commerce, 2014 Annual Awards Dinner sponsorship

Licking County Health Department, Kickin' Ash Splash Pool Party 2014 sponsorship

Saint Vincent Haven, 2014 Charity Golf Outing sponsorship

Heartbeats, 2014 Fifth Annual Together for Life Walk sponsorship

July

Community Education Program – Dining with Diabetes Community Education Program – Hearing Loss Community Education Program – Preventive Dental Community Education Program – Sleep Apnea Active•Fit Bowling Active•Fit Field Day Pataskala Relay for Life Johnstown Relay for Life

Salvation Army Day Camp

Granville Concert on the Green

Ongoing monthly programs – Ask the Doc at Shepherd Hill, LMHS Diabetes Self-Management Classes, Childbirth Education classes, CPR classes, blood pressure screenings at C-TEC

Granville Rotary Club, 2014 Annual Firecracker 5K Road Race sponsorship

Heath Band Boosters, 2014 football field banner renewal Licking County Prayer Partners, 2014 Prayer Breakfast Licking County Coalition of Care, 2014 Ultimate Elvis Tribute sponsorship

Utica Athletic Boosters, 2014 Utica Track and Field sponsorship

Look Up Center, 2014 annual donation

Camp O'Bannon, Annual Camp O'Bannon Golf Outing – Hole Sponsor

Licking County Family YMCA Western Branch, 2014 Mother Son Superhero Training sponsorship

Licking County Junior Achievement, 2014-15 Junior Achievement Program sponsorship

Licking Valley Boosters Program, 2014 Feed the Team Program sponsorship

United Way of Licking County, 2014 Shoot for the Stars Night Golf sponsorship

American Diabetes Association, 2014 Art of Giving Gala – Patron Table sponsorship

United Way of Licking County, 2014 Day of Caring sponsorship





August

Community Education – Lung Cancer Community Education – Osteoarthritis Community Education – Rotator Cuff Repair "For Your Health" 5K Run and Fun Walk at Dawes Arboretum

Active•Fit 1K

Hartford Fair – steer purchase for donation to Salvation Army Community Roundtable with police and fire chiefs Pataskala Street Fair and Parade

Hosted the Pataskala Area Chamber of Commerce Luncheon

Ongoing monthly programs – Ask the Doc at Shepherd Hill, LMHS Diabetes Self-Management Classes, Childbirth Education classes, CPR classes, blood pressure screenings at C-TEC

Watkins Middle School PTO, 2014 Standing with Administration and Teachers Against School Violence Campaign sponsorship

Redskin Athletic Boosters, 2014 Utica Boys Basketball sponsorship

Lou & Gib Reese Ice Arena, second year of a two-year sponsorship

Pelotonia, LMH Physicians' sponsorship Cade and Katelyn Fund, 2014 Hole Sponsor Licking County Historical Society, Eagle Sponsor Rotary Club of Pataskala, Battle for Broad Street sponsorship

Granville Athletic Boosters, 2014 Football Program sponsorship

Licking Valley Heritage Society, Friends of Blackhand Gorge – Trails Through Time Race

Newark Generals Hockey, 2015 Fundraising Calendar sponsorship

Licking County Job & Family Services, Citizens for Children Services Levy support

The ALS Association Central & Southern Ohio Chapter, Ice Bucket Challenge – Rob Montagnese

September

Corporate Breakfast Program – Urological Services at Licking Memorial Hospital

Savings Expo

Newark Jaycees Festival

Newark First United Methodist Church Block Party LMHS Family Movie Night – at Denison University

Donor Appreciation Reception

Newark – Granville Altrusa Fun Run/Walk

Active•Fit Youth Wellness Program Presentation – Welsh Hills

Community Education Program – Tinnitus

Ongoing monthly programs – Ask the Doc at Shepherd Hill, LMHS Diabetes Self-Management Classes, Childbirth Education classes, CPR classes, blood pressure screenings at C-TEC

The Granville Inn Granville Chili Cook-off Granville Chamber of Commerce, 2014 golf outing sponsorship

Licking County Courthouse Lighting Committee, 2014 sponsorship

Newark-Granville Symphony Orchestra, 2014 Corporate Partner Sponsor – Management Partner

Granville Kiwanis Foundation, 2014 Maple Leaf 5K Run/ Walk – Silver Sponsor

South Newark Civic Association, 2014 support of the organization's mission for the community

PBJ Connections 7th Annual Helping Horses Help Kids – sponsorship

Thomas J. Evans Foundation Food Enterprise Hub – donation

Granville Area Chamber of Commerce Candlelight Walking Tour – Silver Sponsor

Granville Area Chamber of Commerce – Tree Sponsor Newark Heath Rotary Annual Memorial – golf outing sponsorship

United Way of Licking County Community Blueprint Needs Assessment Survey – donation

Granville Athletic Boosters – donation for the purchase of the soccer shelters



October

Community Education Program – Dining with Diabetes Community Roundtable with realtors

Hosted Red Cross blood drive at LMH

Washington Square Plaza – Fall-a-palooza

Kroger Trick-or-Treat

Safe Trick or Treat on the Square

Active•Fit Youth Wellness Program Presentation – Scores for Schools – Lou & Gib Ice Arena

Active•Fit Youth Wellness Program Presentation – St. Francis de Sales

Baby Expo

Hosted Art of Recovery Reception

Ongoing monthly programs – Ask the Doc at Shepherd Hill, LMHS Diabetes Self-Management Classes, Childbirth Education classes, CPR classes, blood pressure screenings at C-TEC

Northridge PTO, 2014 Viking Level Walk-a-Thon Sponsor Citizens for the Granville Public Library, donation in support of the Granville Library Levy

The Dawes Arboretum, 2014 Buckeye sponsorship Newark City Schools, Citizen of the Month Luncheon sponsorship

Utica Athletic Boosters, Utica Girls' Basketball Program sponsorship

Operation Warm, donation in support of Newark Firefighters as ambassadors of Operation Warm Licking County Family YMCA, Skit Guys sponsorship Licking County Coalition for Housing, 2014 Annual Luncheon sponsorship

Women in Service Everyday, 2014 Silver Bells Christmas Bazaar sponsorship

West Licking Professional Firefighters IAFF Local 3025, 2014 Breast Cancer Awareness Campaign sponsorship

Granville Exempted School District, 2014 Arrive Alive Program sponsorship

United Way of Licking County, 2014 Zombie Rundown sponsorship

Central Ohio Youth Ballet, 2014 Pirouette Sponsorship St. Luke's Episcopal Church, 2014 Granville Turkey Trot Shirt Sponsorship

Behavioral Healthcare Partners of Central Ohio, 2014 Annual Dinner – Level II Sponsor

Mental Health America of Licking County, 2014 Annual Dinner sponsorship

Pathways of Central Ohio Early Childhood Conference, 2015 Platinum Sponsor



November

LMHS Lifetime Achievement Reception Funeral Directors' Breakfast

Corporate Breakfast Program – Focus on Winter Safety Community Education Program – Men's Health

Community Education Program – Cholesterol Management Active•Fit Youth Wellness Program Presentation – Scores for Schools – Lou & Gib Ice Arena

Active•Fit Youth Wellness Program Presentation – The Citadel

Ongoing monthly programs – Ask the Doc at Shepherd Hill, LMHS Diabetes Self-Management Classes, Childbirth Education classes, CPR classes, blood pressure screenings at C-TEC

Granville Robotics Boosters, 2014-2015 Robotics Club sponsorship

Granville Board of Education, Granville Intermediate School/5th Grade Class Project "Walking Classroom" contribution

Newark Athletic Boosters Club, 2014-2015 – Winter/Spring sponsorship

Licking County Chamber of Commerce, 2014 Local Leaders Breakfast sponsorship

Hope Farm Granville, general sponsorship for 2014 Watkins Memorial Athletic Association, Watkins Lady Warriors Basketball Program sponsorship

Newark Catholic Athletic Association, 2014-2015 Boys Basketball Program sponsorship

December

Community Roundtable with local attorneys

Hosted Red Cross blood drive at LMH

Active•Fit Youth Wellness Program Presentation – Scores for Schools – Lou & Gib Ice Arena

Holiday Magic with Santa event

Pataskala Christmas Walk

Ongoing monthly programs – Ask the Doc at Shepherd Hill, LMHS Diabetes Self-Management Classes, Childbirth Education classes, CPR classes, blood pressure screenings at C-TEC

Licking County Chamber of Commerce, 2015 Annual Groundhog Breakfast sponsorship National MS Society, 2015 MS Walk at Dawes Arboretum sponsorship

St. Vincent Haven, Annual Appeal donation

Licking County Family YMCA, Western Branch, Daddy's Little Girl Dance sponsorship Simon Kenton Council, 2014 Healthcare Lunch/General Operating Proposal/Mayor's Breakfast donation

Licking Valley Athletic Boosters, 2015 Spring/Fall baseball banner sponsorship

Grand Scheme Promotions, 2015 Granville Art Affair sponsorship

Par Excellence Academy, Martin Luther King Breakfast sponsorship

Carol Strawn Center, Euchre Tournament fundraiser sponsorship



Speakers Bureau, Health Fairs, and Screenings - In 2014, LMHS

provided speakers and health screenings to the community through the following organizations and events:

ActionOhio

Anomatic

Buckeye Lake Seniors

C-TEC Massage Therapy Class

C-TEC Senior Citizen Day

Center for Disability Services

COTC Nursing Class

Daughters of the American Revolution

Denison University Career Fair

Denison University – Employee Health and Wellness Fair

Dining with Diabetes Holiday Reunion

Eden Block Watch

The Energy Cooperative

First Federal Savings

First Presbyterian Church

Flying Colors Preschool

Foster Grandparent Program

Granville Middle School - Arts N

Granville Middle School – Arts Mania Day

Granville Kiwanis

Heath Fire Department – Open House

Hendrickson

John Clem Elementary – "Just Say No" Club

Kendal at Granville – Employee Health Fair

Lakewood Middle School

Liberty Christian Academy Liberty Middle School

Licking County Aging Program

Licking County Family YMCA – Activate Youth Program

Licking County Government – Health Fair

Licking County Library

Licking County Prayer Partners' Breakfast

Licking County Senior Expo

Licking/Knox Goodwill Industries

Licking Valley Schools

Monroe Township Fire Department – Open House Newark City Schools – Employee Health Fair

Newark – Heath Rotary Club Newark Metropolitan Hotel Newark Rotary

Northside Church of Christ Health Fair

The Ohio State University – Newark Lunch and Learn

PAR Excellence Academy – Health Fair

Pataskala Library Story Trail

Pataskala Rotary

Professional Development Center for Early Learning

St. Francis de Sales Church – Women's Group

Salvation Army – Power for Life

The Shelly Company

Shiloh Missionary Baptist Church

Southwest Licking Schools – Employee Health Fair

Tectum, Inc.

TOPS – Newark

Trinity Episcopal Church

Welsh Hills School

Wilson Middle School

YMCA Healthy Kids Day

Development Council

The Licking Memorial Hospital (LMH) Development Council was established in 1987 and falls under the auspices of Licking Memorial Health Foundation. The Development Council's mission is: To increase charitable giving to the Hospital, and to enhance and promote meaningful community relations resulting in the Hospital's ability to meet community needs and better serve its publics. Although LMH is financially sound, it is not immune to today's financial challenges that include government cutbacks in Medicare and Medicaid reimbursements, revenue shortfalls and the continuing cost of charity care. Donations to Licking Memorial Health Foundation enable LMH to provide for capital needs, services and programs that may otherwise go unfunded. Licking Memorial Health Foundation is a not-for-profit corporation.

Executive Committee				
Robert McGaughy, Chairman P. David Shull, Vice Chairman Glenn Abel Thomas Cummiskey Annual Support Committee	John Gard Thomas Hall, M.D. Sally Heckman Patrick Jeffries	Bonnie Manning Mary Jane McDonald Chris Meyer James Mitchell	Stuart Parsons Rob Montagnese, Ex Officio with vote	Craig Baldwin Ex Officio without vote
Thomas Cummiskey, Chairman	Seth Conley	Donald Hill	Mike McFarland	Russell Suskind
James Mitchell, Vice Chairman	David Doney	Jeff James	Joan Omlor	Stacy Thompson
James Atkinson	Seth Ellington	Nicole Judd	Steve Schlicher	Doug Ute
Michael Buskirk	Jill Evans	Joyce Malainy, Ed.D.	Doris Spriggs	Ashley Wade
Mary Jane Carrier	Andrew Guanciale	Jerry McClain	Jack Stickle, II	Charles Walker

Community Relations Committee

Sally Heckman, Chairman Chris Meyer, Vice Chairman	Ed Bohren Karen Burger	Patrick Jeffries Melissa Johnston	Mary Jane McDonald Thomas Mullady	Jennifer Utrevis John H. Weaver
Tony Adams	Marcia Downes	Willard (Bill) Kuhlwein	Robert O'Neill	Linda Wiegand
Maggie Barno	Stephen Fowler	Michele Layman	Diane Paetz	Gordon Wilken
Ryan Bernath	C. Ann Howard	William Mann	Steve Stilwell	James Young

Education and Membership Committee

John Gard, Chairman	Kim Fleming	Chris Hiner	Nelson McCray, Ph.D.	Donna Shipley
Bonnie Manning, Vice Chairman	Terry Frame	Cheri Hottinger	David Morrison	Thomas Slater
Mary Albright	Nasie Gallagher	Diane LeMay, M.D.	Judy Pierce	Ben Streby
Julie Barrett	Shari Gallup	Jim Lenner	Richard Reed	Charles Walker
Jack Crockford	Todd Hartshorn	Kim Lust	John Row	Ray Wilson

Fundraising

Licking Memorial Health Systems (LMHS) relies, in part, on charitable donations to proactively incorporate technological advances and meet growing community needs. The Development Department at Licking Memorial Hospital (LMH) works diligently to ensure that the Hospital has the funds available for continuous improvements. Contributions to LMHS are used to purchase equipment and to fund programs, capital expenses, and facility improvements. The contributions are not used for salaries or general operating expenses.



Community Cornerstone Club - The Community Cornerstone Club is comprised of individuals, couples and businesses who contribute \$100 or more to Licking Memorial Health Foundation (LMHF). As of 2014, the Cornerstone Club has 174 members who have raised \$26,150 toward the 2014 CBORD Project. Donors receive a Main Street Collection recognition piece at each \$500 milestone of giving. The 2014 addition to the Main Street Collection recognizes donors who have reached the \$8,000 level of giving. The new piece is a likeness of the Betsy Eaton O'Neill Health Resource Center, which was made possible through a generous gift provided by the family of Jack and Betsy O'Neill. The Betsy Eaton O'Neill Health Resource Center serves as a memorial to Betsy, whose career as a nurse and passion for continuing education were its inspiration.

The Caduceus Society - Physicians have their own opportunities to lend financial support through The Caduceus Society, which is a prestigious giving level for physicians who pledge a gift of \$10,000 or more over a period of 10 years. New members in 2014 included two anonymous donors, Ann V. Govier, M.D., Drs. Aruna and Chandre Gowda, Laurie Schaeffer, D.O., and Katrina Timson, M.D. The Caduceus Society has a total of 75 members.

The William Schaffner Society – The William Schaffner Society gained six members in 2014, and now has a total of 113 members. The William Schaffner Society was created in memory of William Schaffner, the first chairman of the Licking County Hospital Commission. Members pledge at least \$10,000 over 10 years. Those who joined in 2014 are: Beth and Jim Atkinson, Tim and Rae Carbaugh, Lynda L. and W. Todd Hoffman, Bob and Joan Kent, Fred Pryor – In memory of Roberta Pryor, and Elizabeth and Russell Suskind.





Golden Corporate Honor Roll – The Golden Corporate Honor Roll distinguishes companies which have made a total commitment of \$10,000 or more to LMH. Participation in this program signifies the company's alliance with the Hospital to ensure the continuation of excellent healthcare services. The Golden Corporate Honor Roll gained three members in 2014, including First Federal Savings, Holtz Industries, Inc., and Southgate Corporation.

The John Alford Fellowship - The John Alford Fellowship gained one member in 2014 – Orville Varasso, in loving memory of Violetta B. Varasso – and now has a total of 31 members. The John Alford Fellowship was created to memorialize the extraordinary commitment of LMH's long-time supporter, John W. Alford. Members pledge \$25,000 to \$49,999 over 10 years.

Platinum Circle - The Platinum Circle is reserved for LMHF's business and corporate donors who have contributed \$25,000 to \$49,999. These gifts enable LMH to purchase new equipment and provide additional services to meet the healthcare needs of the residents of Licking County. Capital Wholesale Drug Company and Robertson Construction Services, Inc., joined the Platinum Circle in 2014.

Benefactor Level – Benefactors are special friends of LMHS, both individuals and businesses, who support the LMHS mission to improve the health of the community by donating between \$50,000 and \$100,000. LMHF has 10 Benefactor Level contributors.

Founder Level – Founder Level members are altruistic individuals who have made outstanding contributions to LMHF by providing gifts of \$100,000 or more. LMHF is fortunate to have 16 Founder Level memberships. ArmorSource LLC became a Founder Level donor in 2014.

Licking Memorial Golf Gala - The annual Licking Memorial Golf Gala took place at the Granville Golf Course on June 23, with Angie and Walt Greenfield serving as honorary chairs. The team from Frontier Home Remodeling, whose members included Tom Branham, Robert Justice, Phil Pack and Jack Trenish, took first place in the tournament. John Hinderer Honda, Matesich Distributing, MedBen, Park National Bank, and Stedman Flooring, Inc., were Ace Sponsors with a contribution of \$5,000 each. Eagle Sponsors (\$2,500) included CS Construction, The Energy Cooperative, Gutridge Plumbing, Inc., Interim Healthcare of Newark, The Jerry McClain Companies, Limbach Company, LLC, Newark Advocate Media, SmartBill, Ltd., Summit Custom Cabinets, Surgical Interventions, LLC, US Foods, Inc., and WCLT Radio. A total of 135 golfers played in the 2014 Golf Gala, which raised funds to benefit the 2014 Radiology Initiative.

PRIDE - LMHS employees have a special opportunity to support the Health Systems with charitable contributions through payroll deductions to PRIDE (Providing Resources in Dedicated Employees). As of December 2014, PRIDE had 690 members. Since 1987, PRIDE contributions have raised more than \$2.1 million.

Paving Our Future Commemorative Bricks - LMH's Development Council offers a distinctive way to recognize family members, friends or organizations with commemorative bricks. The bricks are available in two sizes for personalization and placement in one of LMH's exterior walkways. In 2014, six commemorative bricks were purchased and placed on the grounds.

Honorary and Memorial Giving Program - Many community members appreciate the opportunity to pay tribute to a loved one, commemorate a special event or celebrate a recovery through monetary contributions that benefit LMH. In 2014, LMHF received two honorary and 53 memorial donations. In addition, 34 contributors made Doctors' Day donations to honor their physicians.



Employment

Licking Memorial Health Systems (LMHS) has provided employment opportunities for Licking County residents for more than 100 years. Not only is LMHS the largest employer in Licking County, but it also has established a reputation as the leading healthcare provider in the community. This distinction is largely due to the dedication of the Health Systems' 1,800-plus employees who serve diligently to provide quality care for patients and visitors.

LMHS has high standards for its employees and believes in recognizing and rewarding their accomplishments through various celebrations, including monthly Dining with the Stars recognition breakfasts and luncheons, bimonthly employee birthday events and annual recognition dinners. LMHS also offers a comprehensive benefits package that includes tuition assistance, free uniforms, and free access to various wellness center sites, as well as excellent health, dental and vision insurance.

Hospital & Healthcare Week - The annual celebration featured a health fair to provide employees with information to enhance their own health. LMHS also hosted an outdoor employee cookout and announced special employee recognition awards throughout the week, including the Clarissa Ann Howard Nursing Award for Clinical Excellence, MVP Awards and the Manager of the Year Award.

National Doctors' Day – In honor of National Doctors' Day, LMHS organized several events to show appreciation to the Licking Memorial Hospital (LMH) Medical Staff. Physicians were treated to an honorary breakfast, complimentary massages and a gourmet lunch in appreciation for their dedication to the community.

Employee Recognition Dinner - During the Employee Recognition Dinner at Longaberger Golf Club in May, 204 LMHS employees were recognized for their dedicated service in 5-year increments, including seven employees celebrating 40 years of service and one employee celebrating 45 years.

LMHS Again Recognized as "Healthiest Employer" – Columbus Business First recognized LMHS as a "Healthiest Employer" for the second consecutive year. The Healthiest Employers in Central Ohio recognition was developed as a way to recognize and promote wellness in the workplace throughout Central Ohio.

LMH Receives OHA Award for Workplace Safety - The Ohio Hospital Association (OHA) recognized LMH for its superior record of employee safety. The study included safety records of 95 hospitals in Ohio and identified those with excellent safety programs and the lowest rates of job-related illnesses and injuries.

Medical Staff Recognition Dinner - The recipient of the LMH Physician of the Year Award, Brent M. Savage, M.D., was announced in October at the dinner, which takes place annually to honor physicians who provide dedicated care to the community.





of the Health Systems. CSA is a great way to buy local, seasonal produce directly from the farmer.

LMHS employees also planted a summer garden on the Health Systems' lot on Dickerson Avenue, across from Hospital Drive. It supplied fresh produce to the LMH Café and patient meal service, and a portion of the garden was reserved for

Community Supported Agriculture and LMHS Garden - Throughout

the growing season, LMHS worked with Bird's Haven Farms to make a Community Supported Agriculture (CSA) program available to employees

employees who participated in growing their own fresh produce.

RN to BSN Program Announced - LMHS was pleased to announce the establishment of a program that supports the national nursing goal to increase the percentage of baccalaureate-prepared nurses in the workforce to 80 percent by 2020. In order to help reach this goal, along with the Health Systems' desire to continue providing outstanding care to patients, LMHS is offering additional tuition assistance to all registered nurses, currently working in a nursing capacity and pursuing their Bachelor of Science in Nursing (BSN) degrees.

Retiree Dinner and Luncheons - In 2014, retired LMHS employees were invited to two Retiree Luncheons at the DoubleTree by Hilton Hotel in downtown Newark, in addition to the 18th Annual Retiree Dinner in the LMH Café. More than 110 LMHS retirees gathered at the Dinner on July 10 to reconnect with former coworkers and to learn about recent developments within the Health Systems.

38th Annual Holiday Party – Employees were invited to a complimentary meal of delicious holiday favorites prepared by LMH's own Food Service staff.

116 Years of Caring at LMHS – In January 2014, employees celebrated 116 years of providing quality health care to the community with an annual interdepartmental competition to collect new blankets and outerwear. Health Systems employees provided a record total of 2,042.9 pounds of contributions that included \$8,575.60 in monetary donations. The gifts were donated to The Center for New Beginnings and the Salvation Army of Licking County to help individuals and families in need. Additionally, LMHS employees participated in the Licking County United Way Campaign, and were named top contributors to the Food Pantry Network of Licking County's Operation Feed Campaign.



TWIGS

The TWIGS (Togetherness, Willingness, Imagination, Giving, and Sharing) Organization of Licking Memorial Hospital (LMH) raises funds for LMH year-round with special events, sales, the TWIGS 8 Gift Shop at LMH, and the TWIGS 6 Granville Thrift Shop on Tamarack Road. To date, the TWIGS organization has raised more than \$4.9 million toward equipment needs and capital purchases at LMH. In 2014, TWIGS contributed \$138,668.00 to the Hospital.

TWIGS first formed in 1950 to support the Hospital. There currently are four LMH TWIGS chapters around Licking County. The chairmen of the individual LMH TWIGS chapters are: Leah Liebson – TWIGS 6, Paisley Boyer – TWIGS 8, Darlene Baker – TWIGS 14, and Krista Price-Brooks – TWIGS 24. The LMH TWIGS Executive Board members are: Sharon Wiley – Secretary (left), Steve Schlicher – Chairman (center), Darlene Baker – Treasurer (right), and Linda Prior – Vice Chairman (not pictured).



Volunteers

LMH is fortunate to have the support of a large group of dedicated volunteers. In 2014, 112 Volunteers donated 38,842 hours of their time to perform many tasks that range from delivering mail and greeting cards to assisting with patient transporting. The Volunteer Executive Board officers are (pictured left to right): Joan Omlor – President, Gary Hamilton – Vice President, Cindy Kikeli – Recording Secretary, and Joanne Hanson – Corresponding Secretary.

Janet Anderson Janice Banks Mike Barker Becki Becker Judith Binckley Maxine Binckley Shervl Bindley David Brenner Bob Brooker Lori Brown Bill Butler Philip Cassone Joyce Clemings Carolyn Cline Eddie Cline Linda Cochran Ruth Coen Janet Cook Carole Corbin Shirley Cotton Sue Courson Jenifer Dennis

Cecilia Doll

Cynthia Sue Donnard Richard Donnard Delores Dovjak Ann Englefield Jim Estep Pat Farley Linda Farley Vickie J. Fogarty Janet Friel Christine Fulton Robert Gabe Marie Gartner Connie Gelfer Elinore Giles Nancy Greten Lois Grimm Andrew Groff Rosemary Grube Rebecca Guinsler Rene Halblaub Gary Hamilton Karen Jo Hamilton Joanne Hanson

Harry Harper Connie Helms Marjorie Hensley Denise Hess David L. Hiatt Hope Hindel Carol Sue Hopper Clarissa Ann Howard Diana Hufford Robert Kaczor Maxine Keith Cindy Kikeli Myrtle Kovach Anita Lafferty Glenna Lambert Dolly Landrum Thomas Le Blanc Arleen Leatham Connie S. Levingston Carole V. Link Mary Lucas Thelma McCurdy Betty Meyer

Polly Mitchen Robert (Bob) Moody Arlene Newman Warren Noblick Helen Norris Margaret Oakleaf Helen Ogles Joan Omlor Ralph Ottensmeier Rhea Philipps Mary Lou Place Susan Schlicher Zach Schmidt Patricia Shipp Alan Smith Audrev Snow Mary Stewart Nancy Stewart Richard Stewart Denny Stewart Susan Stone Pam Sturm Renata Sucha

Mary Alice Swank Mary Tebben Laura Tidball Brenda Tompkins Taryn Walker Joann Walton Diane Weaver Sue Weiland Patrick Wesley Naomi Wilder Connie Williams Wanda Wilson Sue Wiseman Sue Wolfe Patricia Wysocki Roger Yekisa Carol Yost Marilyn Yost Gracie Young



Facts at a Glance

2014 Statistics

Auxiliaries

Volunteers/TWIGS (hours):	38,842
TWIGS (dollars):	\$138,668
Development (dollars):	\$662,340

Charity and Uncompensated Care

In 2014, Licking Memorial Health Systems (LMHS) provided \$29.9* million in uncompensated care at standard charges, of which \$7.1* million was charity care.

LMHS has provided more than \$450* million in uncompensated care at standard charges since 1995, the year that the Licking Memorial Health Professionals was formed.

The total cost of uncompensated care to LMHS in 2014 was \$14.0* million. The total cost of uncompensated care since 1995 has been \$217* million.

Licking Memorial Hospital Statistics

Total registered beds:	227
Coronary:	
Intensive Care:	13
Medical/Surgical:	121
Obstetric:	18
Psychiatric:	9
Nursery:	28
Acute Inpatient Rehab:	8
Chemical dependency:	5
Admissions:	9,157
Average daily census (includes observati	on):93
Average stay (days):	3.20
Emergency Department visits:	56,482
Patient days:	29,687
Patient meals served:	90,738
Babies delivered:	
Laboratory tests:	756,256
Pharmacy units:	3,722,151

Pounds of laundry:	2,244,742
Urgent Care visits:	26,573
Radiology procedures:	112,341
Radiology, ultrasound:	14,179
Radiology, CT scans:	20,479
Radiology, MRI scans:	4,932
Rehabilitation, Occupational Therapy	
procedures:	8,848
Rehabilitation, Physical Therapy	
procedures:	43,441
Surgical procedures:	7,781
Inpatient:	1,762
Outpatient:	6,019
Medical Staff (Active):	161
Medical Staff (Consultants):	49
Full-time equivalent employees:	
Salaries / benefits:	\$82,860,488*
Operating expenses:	

Licking Memorial Hospital provided \$25.3* million in uncompensated care at standard charges, including charity, during 2014.

Licking Memorial Health Professionals Statistics

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Number of physician practices:	41
Number of physicians:	100
Physician practice patient encounters:	356,589
Average companies served per month by	
Company Care:	248
Full-time equivalent employees:	370
Salaries / benefits:	\$48,424,898*
Operating expenses:	\$59,188,042*

Licking Memorial Health Professionals provided \$4.6* million in uncompensated care at standard charges, including charity, during 2014.

^{*}Unaudited

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